Financial Statements

June 30, 2011 and 2010





Independent Auditors' Report

To the Board of Directors United Way of Westchester and Putnam, Inc.

We have audited the accompanying statements of financial position of United Way of Westchester and Putnam, Inc. ("United Way") as of June 30, 2011 and 2010, and the related statements of activities, functional expenses and cash flows for the years then ended. These financial statements are the responsibility of United Way's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of United Way's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of United Way of Westchester and Putnam, Inc. as of June 30, 2011 and 2010, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Our 2011 audit was made for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplementary schedules on pages 21 through 30 are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

O'Common Davies Munno & Dobbins, LAP

Stamford, Connecticut November 11, 2011

Statements of Financial Position

June 30,

| | 2011 | 2010 |
|---------------------------------------|-----------------------|---------------------|
| | | |
| ASSETS | ф. 1.00 2.22 5 | 0.1.411.74 6 |
| Cash and cash equivalents | \$ 1,083,325 | \$ 1,411,746 |
| Pledges receivable, net | 2,211,021 | 2,185,852 |
| Investments | 1,858,116 | 1,717,350 |
| Land, building and equipment, net | 732,115 | 726,593 |
| Other assets | 488,420 | 370,904 |
| | \$ 6,372,997 | \$ 6,412,445 |
| LIABILITIES AND NET ASSETS | | |
| Liabilities | | |
| Accounts payable and accrued expenses | \$ 308,260 | \$ 269,558 |
| Due to agencies | 1,320,664 | 1,210,883 |
| Loan payable to bank | 500,000 | 1,000,000 |
| Funded pension cost | 281,550 | 457,150 |
| Other liabilities | 100,862 | 103,535 |
| Total Liabilities | 2,511,336 | 3,041,126 |
| Net Assets | | |
| Unrestricted | | |
| Current operations | 340,645 | 314,330 |
| Land, building and equipment | 637,760 | 630,925 |
| Designated for: | 031,700 | 030,723 |
| Program | 68,753 | 43,819 |
| Quasi-endowment | 373,968 | 174,116 |
| | | |
| Total Unrestricted | 1,421,126 | 1,163,190 |
| Temporarily restricted | 885,014 | 683,844 |
| Permanently restricted | 1,555,521 | 1,524,285 |
| Total Net Assets | 3,861,661 | 3,371,319 |
| | \$ 6,372,997 | \$ 6,412,445 |

Statements of Activities

Years Ended June 30,

| | 2011 | | | 2010 | | | | |
|---|--------------------------|---------------------------|---------------------------|--------------------------|--------------------------|---------------------------|---------------------------|--------------------------|
| | Unrestricted | Temporarily Restricted | Permanently Restricted | Total | Unrestricted | Temporarily Restricted | Permanently Restricted | Total |
| PUBLIC SUPPORT AND REVENUE | | | | | | | | |
| Public Support | | | _ | | | | _ | |
| Campaign results | \$ 7,144,921 | \$ 359,168 | \$ - | \$ 7,504,089 | \$ 7,911,747 | \$ 371,813 | \$ - | \$ 8,283,560 |
| Less funds raised on the behalf of others Less estimated uncollectible receivables | (1,782,317) (185,698) | - | - | (1,782,317) (185,698) | (2,045,309) (236,283) | - | - | (2,045,309) (236,283) |
| | 5,176,906 | 359,168 | <u>-</u> | 5,536,074 | 5,630,155 | 371,813 | <u>-</u> | 6,001,968 |
| Net Campaign Results Gifts in kind | 2,235,949 | 339,108 | - | 2,235,949 | 1,994,525 | 3/1,813 | - | 1,994,525 |
| Bequests and other public support | 6,276 | 10,506 | _ | 16,782 | 25,779 | 12,500 | _ | 38,279 |
| Total Public Support | 7,419,131 | 369,674 | | 7,788,805 | 7,650,459 | 384,313 | | 8,034,772 |
| Revenue | | | | · | | | · | |
| Investment return | 148,116 | 165,458 | _ | 313,574 | 99,160 | 111,887 | _ | 211,047 |
| Other income | 92,895 | - | 31,236 | 124,131 | 81,313 | - | 8,937 | 90,250 |
| Fees for funds raised on behalf of others | 22,144 | | <u>-</u> _ | 22,144 | 23,709 | | | 23,709 |
| Total Revenue | 263,155 | 165,458 | 31,236 | 459,849 | 204,182 | 111,887 | 8,937 | 325,006 |
| Net Assets Released from Restrictions | 333,962 | (333,962) | | | 624,557 | (559,557) | (65,000) | |
| Total Public Support and Revenue | 8,016,248 | 201,170 | 31,236 | 8,248,654 | 8,479,198 | (63,357) | (56,063) | 8,359,778 |
| EXPENSES | | | | | | | | |
| Program Services | | | | | | | | |
| Community impact | 2,095,396 | - | - | 2,095,396 | 1,431,150 | - | - | 1,431,150 |
| Special initiatives | 76,979 | - | - | 76,979 | 44,581 | - | - | 44,581 |
| Constituency services | 2,497,061 | - | - | 2,497,061 | 2,223,270 | - | - | 2,223,270 |
| 2-1-1 Hudson Valley Region | 1,519,564 | | | 1,519,564 | 1,480,049 | | | 1,480,049 |
| Total Program Services | 6,189,000 | | | 6,189,000 | 5,179,050 | | | 5,179,050 |
| Supporting Services | | | | | | | | |
| Management and general | 1,232,415 | - | - | 1,232,415 | 1,230,527 | | | 1,230,527 |
| Fundraising | 567,120 | | | 567,120 | 809,232 | | | 809,232 |
| Total Supporting Services | 1,799,535 | | | 1,799,535 | 2,039,759 | | | 2,039,759 |
| Total Expenses | 7,988,535 | - | - | 7,988,535 | 7,218,809 | _ | | 7,218,809 |
| Excess (Deficit) of Public Support | | | | | | | | |
| and Revenue over Expenses | 27,713 | 201,170 | 31,236 | 260,119 | 1,260,389 | (63,357) | (56,063) | 1,140,969 |
| OTHER CHANGES IN NET ASSETS | | | | | | | | |
| Pension liability adjustment | 230,223 | - | - | 230,223 | (342,595) | - | | (342,595) |
| Change in Net Assets | 257,936 | 201,170 | 31,236 | 490,342 | 917,794 | (63,357) | (56,063) | 798,374 |
| NET ASSETS | 1.162.100 | 602.044 | 1.524.265 | 2 271 210 | 245.206 | 747.201 | 1.500.240 | 2.572.045 |
| Beginning of year | 1,163,190 | 683,844 | 1,524,285 | 3,371,319 | 245,396 | 747,201 | 1,580,348 | 2,572,945 |
| End of year | \$ 1,421,126 | \$ 885,014 | \$ 1,555,521 | \$ 3,861,661 | \$ 1,163,190 | \$ 683,844 | \$ 1,524,285 | \$ 3,371,319 |
| See notes to financial statements | | | | | | | | |

Statement of Functional Expenses

Year Ended June 30, 2011

| | Program Services | | | Support | | | |
|---|---------------------|------------------------|--------------------------|-------------------------------|------------------------|-----------------|--------------|
| | Community Impact | Special Initiatives | Constituency Services | 2-1-1 Hudson Valley Region | Management and General | Fund Raising | Total |
| ALLOCATIONS AND GRANTS | | | | | | | |
| Allocations to agencies | \$ 859,477 | \$ 21,000 | \$ 2,277,110 | \$ - | \$ - | \$ - | \$ 3,157,587 |
| Contract programs | 202,350 | | | | | | 202,350 |
| Total Allocations and Grants | 1,061,827 | 21,000 | 2,277,110 | | | | 3,359,937 |
| PERSONNEL | | | | | | | |
| Salaries | 574,109 | 26,096 | 78,288 | 913,355 | 704,590 | 313,150 | 2,609,588 |
| Employee benefits | 136,350 | 6,198 | 18,594 | 216,921 | 167,339 | 74,373 | 619,775 |
| Payroll taxes | 57,198 | 2,600 | 7,800 | 90,997 | 70,196 | 31,199 | 259,990 |
| Total Personnel Costs | 767,657 | 34,894 | 104,682 | 1,221,273 | 942,125 | 418,722 | 3,489,353 |
| OTHER EXPENSES | | | | | | | |
| Professional fees and contract services | 7,242 | 73 | 220 | 2,566 | 6,150 | 1,505 | 17,756 |
| Accounting fees | | _ | _ | - | 44,500 | - | 44,500 |
| Office/computer supplies | 26,247 | 1,193 | 3,579 | 41,756 | 32,211 | 14,316 | 119,302 |
| Telephone | 39,485 | 1,795 | 5,384 | 62,818 | 48,460 | 21,537 | 179,479 |
| Postage | 4,684 | 213 | 639 | 7,452 | 5,748 | 2,555 | 21,291 |
| Occupancy costs | 26,663 | 1,212 | 3,636 | 42,418 | 32,722 | 14,543 | 121,194 |
| Fundraising and communications | 60,366 | - | 18,382 | 41,317 | 10,206 | 54,190 | 184,461 |
| Local transportation | 5,958 | 271 | 813 | 9,481 | 7,314 | 3,251 | 27,088 |
| Conferences, conventions and meetings | 7,161 | 326 | 977 | 11,396 | 8,792 | 3,907 | 32,559 |
| Equipment rentals | 5,114 | 233 | 23,198 | 8,140 | 6,279 | 2,791 | 45,755 |
| Bonding and officers' insurance | - | - | - | - | 11,368 | - | 11,368 |
| Miscellaneous | 6,237 | 284 | 851 | 9,928 | 7,659 | 3,404 | 28,363 |
| Interest expense | - | - | - | - | 32,162 | - | 32,162 |
| National and State United Way dues | 46,836 | 14,125 | 53,510 | 13,420 | | 10,079 | 137,970 |
| Total Other Expenses | 235,993 | 19,725 | 111,189 | 250,692 | 253,571 | 132,078 | 1,003,248 |
| Depreciation | 29,919 | 1,360 | 4,080 | 47,599 | 36,719 | 16,320 | 135,997 |
| Total Expenses | \$ 2,095,396 | \$ 76,979 | \$ 2,497,061 | \$ 1,519,564 | \$ 1,232,415 | \$ 567,120 | \$ 7,988,535 |
| See notes to financial statements | | | | | | | |

Statement of Functional Expenses

Year Ended June 30, 2010

| | Program Services | | | Support | | | |
|---|---------------------|------------------------|--------------------------|-------------------------------|------------------------|-----------------|--------------|
| | Community Impact | Special Initiatives | Constituency Services | 2-1-1 Hudson Valley Region | Management and General | Fund Raising | Total |
| ALLOCATIONS AND GRANTS | | | | | | | |
| Allocations to agencies | \$ 475,852 | \$ 27,150 | \$ 1,821,670 | \$ - | \$ - | \$ - | \$ 2,324,672 |
| Contract programs | | | 213,000 | | | | 213,000 |
| Total Allocations and Grants | 475,852 | 27,150 | 2,034,670 | | | | 2,537,672 |
| PERSONNEL | | | | | | | |
| Salaries | 482,690 | - | 74,260 | 866,362 | 680,713 | 371,298 | 2,475,323 |
| Employee benefits | 102,210 | - | 15,724 | 183,452 | 144,142 | 78,623 | 524,151 |
| Payroll taxes | 49,638 | - | 7,637 | 89,097 | 70,005 | 38,184 | 254,561 |
| Total Personnel Costs | 634,538 | | 97,621 | 1,138,911 | 894,860 | 488,105 | 3,254,035 |
| OTHER EXPENSES | | | | | | | |
| Professional fees and contract services | 2,296 | _ | 4,800 | 4,560 | 3,236 | 2,000 | 16,892 |
| Accounting fees | - | - | | | 43,350 | | 43,350 |
| Office/computer supplies | 28,100 | - | 4,323 | 50,437 | 39,630 | 21,616 | 144,106 |
| Telephone | 34,195 | - | 5,260 | 61,371 | 48,219 | 26,302 | 175,347 |
| Postage | 6,017 | - | 925 | 10,797 | 8,482 | 4,627 | 30,848 |
| Occupancy costs | 24,248 | - | 3,731 | 43,524 | 34,197 | 18,653 | 124,353 |
| Fundraising and communications | 127,126 | 2,198 | 13,248 | 41,861 | 20,472 | 175,454 | 380,359 |
| Local transportation | 5,886 | - | 906 | 10,566 | 8,302 | 4,528 | 30,188 |
| Conferences, conventions and meetings | 4,516 | - | 695 | 8,107 | 6,371 | 3,474 | 23,163 |
| Equipment rentals | 3,949 | - | 15,608 | 7,090 | 5,571 | 3,039 | 35,257 |
| Bonding and officers' insurance | - | - | - | - | 11,079 | - | 11,079 |
| Miscellaneous | 17,745 | - | 2,731 | 31,857 | 25,031 | 13,653 | 91,017 |
| Interest expense | - | - | - | - | 35,596 | - | 35,596 |
| National and State United Way dues | 37,572 | 15,233 | 34,273 | 18,719 | 5,078 | 25,388 | 136,263 |
| Total Other Expenses | 291,650 | 17,431 | 86,500 | 288,889 | 294,614 | 298,734 | 1,277,818 |
| Depreciation | 29,110 | | 4,479 | 52,249 | 41,053 | 22,393 | 149,284 |
| Total Expenses | \$ 1,431,150 | \$ 44,581 | \$ 2,223,270 | \$ 1,480,049 | \$ 1,230,527 | \$ 809,232 | \$ 7,218,809 |
| See notes to financial statements | | | | | | | |

Statements of Cash Flows

Years Ended June 30,

| | | 2011 | | 2010 |
|--|----|---------------------|----|-----------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | | | |
| Change in net assets | \$ | 490,342 | \$ | 798,374 |
| Adjustments to reconcile change in net assets to | · | , | , | , |
| net cash from operating activities | | | | |
| Depreciation | | 135,997 | | 149,284 |
| Gain on disposal of equipment | | _ | | (2,242) |
| Provision for uncollectible receivables | | (83,531) | | (131,383) |
| Net (gain) loss on investments | | (254,709) | | (154,418) |
| Pension liability adjustment | | (230,223) | | 342,595 |
| Change in operating assets and liabilities | | (, -) | | - 9 |
| Pledges receivable | | 58,362 | | 111,256 |
| Other assets | | (117,516) | | (37,865) |
| Accounts payable and accrued expenses | | 38,702 | | (362,353) |
| Due to agencies | | 109,781 | | (665,370) |
| Accrued pension cost | | 54,623 | | (63,544) |
| Other liabilities | | (1,360) | | (2,652) |
| Net Cash from Operating Activities | | 200,468 | | (18,318) |
| • | | | | |
| CASH FLOWS FROM INVESTING ACTIVITIES | | (1.41.710) | | (51.626) |
| Purchases of building improvements and equipment | | (141,519) | | (51,636) |
| Purchases of investments Proceeds from sale of investments | | (69,231) 183,174 | | 62,049 |
| 1 loceeds from sale of investments | | 105,174 | | <u>-</u> |
| Net Cash from Investing Activities | | (27,576) | | 10,413 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | |
| Repayments of bank loans | | (500,000) | | (575,000) |
| Payments on capital lease obligations | | (1,313) | | (35,815) |
| Proceeds from bank loans | | | | 500,000 |
| Net Cash from Financing Activities | | (501,313) | | (110,815) |
| Net Change in Cash and Cash Equivalents | | (328,421) | | (118,720) |
| CASH AND CASH EQUIVALENTS | | | | |
| Beginning of year | | 1,411,746 | | 1,530,466 |
| End of year | \$ | 1,083,325 | \$ | 1 111 716 |
| | | | Φ | 1,411,746 |
| SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMA | | N | | |
| Cash paid for interest | \$ | 32,162 | \$ | 35,596 |
| Equipment acquired through capital lease obligation | | 29,500 | | 24,100 |
| Disposal of fully depreciated equipment and furniture | | 73,370 | | 29,196 |

Notes to Financial Statements

1. The Organization

United Way of Westchester and Putnam, Inc. ("United Way") is a local, independent not-for-profit health and human services agency exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code. United Way's mission is to achieve the common good by creating opportunities for every person within our community to have a better life. United Way is focused on helping everyone receive a quality education which leads to a stable job until retirement and good health.

Volunteers and staff work together to manage the United Way. This work includes assessing the needs of the community, developing strategies to meet the most critical needs, raising resources and funding initiatives to implement these strategies and communicating the results back to the community.

Some of the communities within this United Way conduct fund-raising, communication and volunteer recruitment activities in the name of geographically smaller areas that are within Westchester County. These "local community United Ways" function as local affiliates of United Way of Westchester and Putnam. Some of these local affiliated United Ways continue to maintain separate status and retain non-campaign receipts and title to reserve funds which are not included in these Financial Statements.

The United Way has responsibility for soliciting, billing, and collecting all local donors' accounts. Amounts collected on behalf of other not-for-profit agencies that have been designated by the Internal Revenue Service as exempt under Section 501(c)(3) are distributed as prescribed by the donor. In addition, the United Way is a participant in a regional campaign managed by United Way Worldwide which was created to coordinate fundraising for companies with employees in multiple locations, on behalf of autonomous local United Ways in New York, New Jersey and Connecticut. United Way Worldwide's regional office in New York City has assumed coordination and collection responsibilities for these companies within the Tri-State area. Each United Way participating in the regional campaign takes an active role in working with those companies in their area and shares in the unrestricted funds raised in accordance with a distribution formula. The details of this distribution arrangement are explained in a regional partnership agreement. An extension of this agreement was executed for the Tri-State area United Way annual campaign for the period July 1, 2011 – June 30, 2012.

2. Significant Accounting Policies

Use of Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America ("GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. The most significant estimates and assumptions relate to the determination of the allowance for uncollectible pledges and accrued pension cost. Actual results could differ from those estimates.

Notes to Financial Statements

2. Significant Accounting Policies (continued)

Financial Statement Presentation

Net assets and revenues and expenses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein, are classified and reported as unrestricted net assets, temporarily-restricted net assets and permanently-restricted net assets, as applicable.

Endowments

On September 17, 2010, New York State adopted its version of the Uniform Prudent Management of Institutional Funds Act ("UPMIFA"). New York State's version of UPMIFA is known as NYPMIFA and includes provisions that differ from previous law, including the elimination of the historic dollar value rule with respect to endowment spending, establishment of new standards governing the expenditure and modification of restrictions on endowment funds and revision of the prudence standard for the management and investment of endowment funds. In accordance with the adoption of NYPMIFA, the United Way reviewed all of its endowment funds and determined that a net asset reclassification was necessary (see Note 11).

Cash and Cash Equivalents

Cash includes currency on hand, demand deposits with financial institutions, and other amounts that have the general characteristics of demand deposits. Cash equivalents include short-term investments with maturities of three months or less at the time of purchase.

Fair Value of Financial Instruments

United Way follows Financial Accounting Standards Board ("FASB") guidance on Fair Value Measurements which defines fair value and establishes a fair value hierarchy organized into three levels based upon the input assumptions used in pricing assets. Level 1 inputs have the highest reliability and are related to assets with unadjusted quoted prices in active markets. Level 2 inputs relate to assets with other than quoted prices in active markets which may include quoted prices for similar assets or liabilities or other inputs which can be corroborated by observable market data. Level 3 inputs are unobservable inputs and are used to the extent that observable inputs do not exist.

Investments and Investment Income

Investments consisting of marketable securities are reported at fair value based on quoted market prices. Money market funds and other highly liquid investments with maturities of 90 days or less are reported at cost, which approximates market. Securities are reported on a trade date basis. Unrealized gains and losses are included in the statement of activities.

Notes to Financial Statements

2. Significant Accounting Policies (continued)

Land, Building and Equipment

Land, building and equipment is stated at cost at the date of acquisition or at estimated fair market value at the date of donation, less accumulated depreciation. Expenditures for land, buildings and equipment in excess of \$2,500 are capitalized. Depreciation is calculated using the straight-line method over the estimated useful lives of the assets as follows: buildings (25 years); capital improvements (5 to 10 years); and furniture, fixtures and equipment (3 to 10 years).

Public Support

Funds raised by United Way are categorized as follows:

Campaign results

- Unrestricted local campaign pledges and donations.
- Local campaign pledges restricted by donors to another not for profit agency or local United Way (referred to as donor choice).
- Share of United Way Worldwide's campaign as determined by agreed upon formula (see Note 1).
- Proportionate share of United Way Worldwide's campaign pledges restricted by donors to agencies and United Ways not participating in United Way Worldwide's campaign (referred to as donor choice).

Funds Raised on Behalf of Others

Amounts raised on behalf of others includes United Way's share of the United Way Worldwide's campaign restricted pledges and local campaign restricted pledges (referred to as donor choice).

Contributions

Contributions are recognized when the donor makes a promise to give that is, in substance, unconditional. Contributions received are recorded as unrestricted and temporarily-restricted support depending on the existence and/or nature of any donor restrictions. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets. The Regional Campaign promises receivables are recorded when the United Way is notified of final results by the regional office or through the United Way that has been deemed the lead organization that conducted a workplace campaign on behalf of the regional campaign. The United Way uses the allowance method to determine uncollectible unconditional promises receivable. The allowance is based on prior year's experience and management's analysis of specific promises made.

Notes to Financial Statements

2. Significant Accounting Policies (continued)

Contributed Materials and Services

Contributed materials are reported at fair value on the date of donation. It should be noted that a substantial number of volunteers have donated considerable amounts of their time to the United Way's program and supporting services; however, no contributed services met the requirements for recognition in the financial statements. However, it is United Way Worldwide's policy to recognize the value of volunteer services by using the value established by the Independent Sector at \$21.36 per hour. Utilizing this calculation for the year ended June 30, 2011, United Way of Westchester and Putnam has determined that \$182,585 was contributed in service time to our United Way.

Allocations and Designations to Agencies

In June 2011, the Board of Directors of United Way approved an initial budgeted amount of \$1,139,150 in undesignated and targeted funds for allocations and grants in fiscal 2011. No liability has been recorded in the accompanying financial statements because the distributions will be funded from the proceeds of the 2011-2012 fundraising campaign conducted in fiscal 2011.

Amounts which have been allocated to specific agencies in the current fiscal year but have not been disbursed as of June 30 are accrued and reflected in the accompanying statements of financial position as "Due to Agencies". Amounts committed for periods after year end are subject to further review and approval by the United Way Board and the availability of funding. Accordingly, such amounts are not reflected as a liability as of year end. Donor choice funds are paid separately, generally on a quarterly basis, and have also been reflected in "Due to Agencies".

Impairment or Disposal of Long-lived Assets

FASB guidance requires that long-lived assets and certain identifiable intangible assets be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of the long-lived assets is measured by a comparison of the carrying amount of the assets to future undiscounted net cash flows expected to be generated by the assets. No impairment losses have been recorded to date.

Asset Retirement Obligations

FASB guidance defines an asset retirement obligation as a legal obligation associated with the retirement of tangible long-lived asset. The standard requires recognition of the asset retirement obligation in the period in which incurred, if an estimate of fair value can be made. United Way evaluated its owned properties for potential asset retirement obligations. Based on this review, United Way has not currently identified any environmental remediation or other such obligations.

Notes to Financial Statements

2. Significant Accounting Policies (continued)

Accounting for Uncertainty in Income Taxes

United Way recognizes the effect of income tax positions only if those positions are more likely than not to be sustained. Management has determined that United Way had no uncertain tax positions that would require financial statement recognition. United Way is no longer subject to audits by the applicable taxing jurisdictions for periods prior to July 1, 2008.

Subsequent Events Evaluation by Management

Management has evaluated subsequent events for disclosure and/or recognition in the financial statements through the date that the financial statements were available to be issued, which date is November 11, 2011.

Reclassification

Certain reclassifications have been made to the prior years' financial statements to conform to the current year presentation. These reclassifications had no effect on previously reported net asset classifications.

3. Concentrations of Credit Risk

Financial instruments which potentially subject United Way to concentrations of credit risk include bank deposits in excess of the Federal Deposit Insurance Corporation ("FDIC") limits. United Way management believes it mitigates its risk by investing with reputable commercial institutions with satisfactory credit ratings. United Way has not experienced any losses on these financial instruments.

Campaign results include funds raised by the United Way Worldwide Regional Campaign which represents approximately 17% and 21% of the total for fiscal 2011 and 2010. United Way Worldwide has notified United Way that there will be a change in the Regional Campaign relationship through the allocation formula. However, the impact can not be determined at this time.

4. Pledges Receivable

Pledges receivable, which are expected to be collected within one year, consisted of the following at June 30:

| | 2011 | 2010 |
|--|---------------------------|---------------------------|
| Total pledges receivable Less allowance for uncollectible pledges | \$ 2,442,563 (231,542) | \$ 2,500,925 (315,073) |
| | \$ 2,211,021 | \$ 2,185,852 |

Notes to Financial Statements

5. Investments and Investment Return

Investments categorized according to the fair value hierarchy consisted of the following at June 30:

| | 2011 | 2010 | | |
|--|-------------------------|-----------------------|--|--|
| Level 1 Inputs Large blend equity mutual fund Inter-term bond index mutual fund | \$ 1,133,561 724,555 | \$ 828,636 888,714 | | |
| Total Investments | \$ 1,858,116 | \$ 1,717,350 | | |

Investment returns for the years ended June 30 consist of the following:

| | 2011 | 2010 |
|--|-------------------------|-------------------------|
| Interest and dividends Gain on investments | \$ 58,865 254,709 | \$ 56,629 154,418 |
| | \$ 313,574 | \$ 211,047 |

6. Land, Building and Equipment

Land, building and equipment consisted of the following at June 30:

| | 2011 | 2010 |
|------------------------------------|-------------------|-------------|
| Land | \$ 100,000 | \$ 100,000 |
| Building | 306,128 | 306,128 |
| Building improvements | 780,711 | 780,711 |
| Furniture, fixtures, and equipment | 713,403 | 645,254 |
| | 1,900,242 | 1,832,093 |
| Less accumulated depreciation | (1,168,127) | (1,105,500) |
| | <u>\$ 732,115</u> | \$ 726,593 |

Assets under capital lease as of June 30 were \$190,752 and \$171,422 with accumulated amortization of \$102,985 and \$81,663 for fiscal 2011 and 2010.

Notes to Financial Statements

7. Other Assets

Other assets consisted of the following as of June 30:

| | 2011 | _ | 2010 |
|----------------------------------|---------------|---|---------------|
| Beneficial interest in trust | \$ 269,449 | | \$ 238,213 |
| Beneficial interest in annuities | 24,552 | | 29,759 |
| Other contribution receivables | 55,695 | | 61,234 |
| Prepaid expenses | 138,724 | | 41,698 |
| | \$ 488,420 | | \$ 370,904 |

United Way has a beneficial interest in the Ruth Taylor Award Fund, a charitable trust which is valued using Level 1 inputs, and is not in the United Way's possession or under its control. Generally accepted accounting principles require the recognition of the fair value of the future income stream from the fund. The fair value of the underlying assets of the fund was used to determine the future income stream. The assets of the trust are classified as temporarily and permanently restricted.

United Way is also the beneficiary of two charitable gift annuities, which are not in the United Way's possession or under its control. Upon death of the owners, United Way will receive the gifts from the annuities. The value of the annuities is based upon the fair value of investments net of the expected future annuity payments. The administrator of the annuities is United Way Worldwide.

8. Loan Payable to Bank

United Way has a \$1,000,000 collateralized open ended line of credit from a financial institution. Outstanding borrowings bear interest at the floating rate of the institution plus 3% (3.25% at June 30, 2011). The line of credit expires as of December 15, 2011 and is collateralized by United Way's present and future undesignated receivables as well as a \$1,000,000 lien on the building. Interest expense incurred was \$24,014 and \$27,534 in fiscal 2011 and 2010.

9. Defined Benefit Pension Plan

United Way maintains a noncontributory defined benefit pension plan covering substantially all of its employees. Effective November 19, 2008, the Board of Directors voted to freeze the benefits accruing under the defined benefit plan. Effective May 18, 2011, the Board of Directors voted to begin the process to terminate the plan as soon as administratively feasible.

Notes to Financial Statements

9. Defined Benefit Pension Plan (continued)

Pension plan information for fiscal 2011 and 2010 are as follows:

| | 2011 | 2010 |
|---|--------------|--------------|
| Plan status at June 30, | | |
| Obligations and funded status at year end | | |
| Projected benefit obligation | \$ 3,010,821 | \$ 3,071,491 |
| Fair value of plan assets | 2,729,271 | 2,614,341 |
| Funded status | (281,550) | (457,150) |
| Accumulated benefit obligation | 3,010,821 | 3,071,491 |
| Net periodic benefit cost recognized in the | | |
| statement of activities | 16,052 | 16,056 |
| Settlement gain recognized | 31,902 | |
| Employer contribution to plan | 70,675 | 79,600 |
| Benefits paid | 242,957 | 7,738 |

Pension plan information for fiscal 2011 and 2010 are as follows:

| | 2011 | 2010 |
|--|-------|-------|
| Assumptions | | |
| Discount rate | 5.00% | 5.00% |
| Expected long-term return on plan assets | 6.50% | 6.50% |
| Rate of compensation increase | 0.00% | 0.00% |

Unrecognized actuarial losses not yet recognized in the net periodic pension cost are \$442,634 and \$595,513 at June 30, 2011 and 2010. Periodic pension cost totaling \$9,222 is expected to be amortized in the year ended June 30, 2011.

The Expected Long-Term Rate of Return on Plan Assets assumption of 6.5% was selected using the "building block" approach described by the Actuarial Standards Board in Actuarial Standards of Practice No. 27 - Selection Economic Assumptions for Measuring Pension Obligations. Based on United Way's investment policy for the pension plan in effect as of the beginning of fiscal year, a best estimate range was determined for both the real rate of return (net of inflation) and for inflation based on historical 30-year period rolling averages. An average inflation rate within the range equal to 3.75% was selected and added to the real rate of return range to arrive at a best estimate range of 6.21% - 7.60%. A rate close to the midpoint of the best estimate range of 6.5% was selected.

Notes to Financial Statements

9. Defined Benefit Pension Plan (continued)

Plan Assets

The plan assets as of June 30 by category consist of:

| | 2011 | 2010 |
|-----------------------------------|-------------------------|-------------------------|
| Equity securities General account | \$ 954,103 1,775,168 | \$ 823,945 1,790,396 |
| | \$ 2,729,271 | \$ 2,614,341 |

The investment policy of the plan requires an investment allocation mix of 30% in equities and 70% in guaranteed interest accounts. The asset mix will be rebalanced quarterly if the ratio varies by more than 5%.

Contributions

United Way expects to contribute \$77,100 to its pension plan in fiscal 2012.

Estimated Future Benefit Payments

Expected future benefit payments for each of the next five years and in the aggregate for the subsequent five years are as follows:

| Fiscal years ending June 30 | |
|-----------------------------|------------|
| 2012 | \$ 480,000 |
| 2013 | 70,000 |
| 2014 | 203,000 |
| 2015 | 430,000 |
| 2016 | 39.000 |

1,443,000

10. Defined Contribution Pension Plan

2017 to 2021

United Way maintains a defined contribution plan covering substantially all of its employees. Contributions to the Plan are computed as a percentage of each employee's basic compensation for all enrolled employees who have completed one year of service and factor in their position within the United Way. Eligible employees may make voluntary contributions to the Plan. Employer contributions totaled \$145,447 and \$130,060 in fiscal 2011 and 2010.

Notes to Financial Statements

11. Funds Held for Long-Term Investment

United Way has interpreted NYPMIFA as requiring the preservation of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the United Way classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment fund, and (c) accumulations of investment returns to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified as permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the United Way in a manner consistent with the standard of prudence prescribed by NYPMIFA.

The primary investment objective is to provide over time a real rate of return over inflation that will maintain (and preferably increase) the real value of the assets in order to support in perpetuity the United Way's mission. The spending policy of the United Way is to use a 5% payout of the rolling three year average market value of its investments.

Activity in funds held for long-term investment for the years ended June 30, 2011 and 2010 is summarized as follows:

| | Unrestricted | | | |
|--------------------------------|--------------|-------------|--------------|--------------|
| | Quasi- | Temporarily | Permanently | |
| | Endowment | Restricted | Restricted | Total |
| Balance, July 1, 2009 | \$ 168,354 | \$ - | \$ 1,286,072 | \$ 1,454,426 |
| Adoption of NYPMIFA | (62,196) | 62,196 | | |
| Balance, July 1, 2009 revised | 106,158 | 62,196 | 1,286,072 | 1,454,426 |
| Contributions | 2,850 | - | - | 2,850 |
| Transfers | 74,122 | - | - | 74,122 |
| Investment gain | 98,187 | 111,887 | - | 210,074 |
| Appropriation for expenditures | (33,078) | (41,044) | | (74,122) |
| Balance, June 30, 2010 | 248,239 | 133,039 | 1,286,072 | 1,667,350 |
| Contributions | 11,750 | - | - | 11,750 |
| Transfers, net | (109,220) | - | - | (109,220) |
| Investment gain | 146,731 | 165,458 | - | 312,189 |
| Appropriation for expenditures | (33,174) | (40,779) | | (73,953) |
| Balance, June 30, 2011 | \$ 264,326 | \$ 257,718 | \$ 1,286,072 | \$ 1,808,116 |

Notes to Financial Statements

12. Temporarily Restricted Net Assets

Temporarily restricted net assets as of June 30 consist of the following:

| | 2011 | | 2 | | 2010 |
|---|------|---------|---|----|---------|
| Intergenerational Initiative grant | \$ | 308,553 | | \$ | 287,285 |
| JPMorgan Chase grant | | 52,755 | | | 28,302 |
| Ruth Taylor Award Fund | | 58,701 | | | 63,195 |
| Gannett - Born Learning | | 22,181 | | | 25,910 |
| Entergy - Born Learning | | 12,000 | | | 12,000 |
| Holland Scholarship Fund | | 50,000 | | | 50,000 |
| Financial education program | | 5,000 | | | - |
| Education initiatives | | 22,000 | | | - |
| Health initiatives | | 8,000 | | | - |
| Beneficial interest in charitable annuities | | 24,553 | | | 29,760 |
| Creative Aging grant | | 20,316 | | | 20,316 |
| Westchester Disaster Recovery Fund | | 13,862 | | | 13,862 |
| Other | | 29,375 | | | 20,175 |
| Endowment | | 257,718 | | | 133,039 |
| | \$ | 885,014 | | \$ | 683,844 |

Temporarily restricted net assets released from restrictions for the years ended June 30 consisted of the following:

| | 2011 | 2010 |
|------------------------------------|------------|---------------|
| Community Schools Initiative grant | \$ - | \$ 107,889 |
| Intergenerational Initiative grant | 218,732 | 202,715 |
| Gannett - Born Learning grant | 3,729 | 51,090 |
| JPMorgan Chase grant | 35,547 | 131,698 |
| Ruth Taylor Award Fund | 15,000 | 9,800 |
| Other | 20,175 | 15,321 |
| Endowment | 40,779 | 41,044 |
| | \$ 333,962 | \$ 559,557 |

Notes to Financial Statements

13. Permanently Restricted Net Assets

Permanently restricted net assets as of June 30 consist of the following:

| | 2011 | 2010 |
|--|--------------------|--------------------|
| Permanent endowment, use of income restricted to program | \$ 1,167,722 | \$ 1,167,722 |
| Permanent endowment, with no restriction on the use of income Ruth Taylor Award Fund | 118,350 269,449 | 118,350 238,213 |
| | \$ 1,555,521 | \$ 1,524,285 |

The dissolution of the Westchester Nonprofit Loan Fund for the year ended June 30, 2010 resulted in permanently restricted net assets totaling \$65,000 being released in accordance with the donors instructions.

14. 2-1-1 Hudson Valley Region

In 2000, United Way of Westchester and Putnam convened the other United Ways in the Hudson Valley region (Dutchess, Orange, Rockland, Sullivan, and Ulster) to develop and maintain a multi-lingual helpline utilizing the nationally designated number 2-1-1. The 2-1-1 service enables those in need or in crisis to reach professionally trained information and referral specialists utilizing a comprehensive database of community and municipal resources to connect callers to health and human services that can assist them. From May 2009 to present, this database has been available to the public (www.hudson211.org) so that anyone can search this comprehensive database at anytime.

United Way is the fiscal and operating agent for 2-1-1 Hudson Valley Region which is being underwritten by local United Ways, governments and corporate foundations. Net assets of the 2-1-1 Hudson Valley Region at June 30, 2011 and 2010 amounted to \$47,106 and \$66,723 and is included in unrestricted net assets in the statement of financial position.

15. Other Transactions

During fiscal 2011 and 2010, United Way acted as the Principal Combined Fund Organization ("PCFO") for the Taconic Valley Combined Federal Campaign ("CFC"), which was formed by the combination of the Westchester-Putnam CFC and the Dutchess Ulster CFC. During 2011 and 2010, the CFC had expenses totaling \$35,403 and \$39,707, for campaign and administrative support provided by the United Way. The pledge receivable from the CFC was \$1,634 and \$2,506 as of June 30, 2011 and 2010.

Notes to Financial Statements

15. Other Transactions (continued)

United Way recorded dues expense for the years ended June 30 as follows:

| | | 2011 | | 2010 |
|------------------------------|-----------|---------|-----------|---------|
| United Way Worldwide | \$ | 94,169 | \$ | 101,550 |
| United Way of New York State | | 26,488 | | 26,488 |
| Gifts in Kind International | | 17,313 | | 8,225 |
| | <u>\$</u> | 137,970 | <u>\$</u> | 136,263 |

16. Commitments and Contingencies

United Way leases certain office equipment under capital lease agreements which extend through fiscal year 2014. Future minimum lease payments under capital leases at June 30, 2011 are as follows:

| 2012 | \$ 39,083 |
|---|--------------|
| 2013 | 39,083 |
| 2014 | 23,855 |
| 2015 | 5,857 |
| Minimum Lease Payments | 107,878 |
| Less amounts representing interest | (13,523) |
| Present Value of Minimum Obligations Under Capital Leases | \$ 94,355 |

The present value of capital lease obligations is included in other liabilities in the statement of financial position and was \$95,668 at June 30, 2010. Rental expense and other equipment expenses were \$15,854 and \$17,007 in fiscal 2011 and 2010.

Legal Actions and Liability Insurance

United Way is a party to a pending legal action and proceeding arising in the normal course of operations. In the opinion of management, the lawsuit is not expected to result in judgments which would exceed insurance coverage and therefore, will not have a material impact on the United Way's financial statements. However, the ultimate outcome cannot be determined with certainty.

Notes to Financial Statements

17. Emergency Food and Shelter Program

Each year, the United States Congress appropriates funds for an emergency food and shelter program which is administered by a national board involving nine major not-for-profit organizations, including the United Way Worldwide. In turn, local emergency food and shelter boards, involving local representatives of the nine organizations, including local United Ways and other local public and community leaders, recommend how local shares of the total appropriation, based on several needs-oriented factors, should be distributed among those local 501(c)(3) agencies requesting emergency funds to expand their capacity to serve the newly hungry and homeless. United Way administers the program in Westchester and Putnam, supports the local Board's decision-making process, and monitors the use of all funds allocated. In fiscal years 2011 and 2010, a total (unaudited) of \$328,376 and \$770,055, was granted. Although these are resources managed by United Way, the amounts are not included in the statement of activities.

18. Administrative Cost Ratio

United Way calculates its Administrative Cost Ratio as total supporting services expenses divided by total public support and revenue plus certain additional funds raised which are not included in the accompanying financial statements and is reflected below.

| | 2011 | 2010 |
|---|----------------|----------------|
| Total public support and revenue as reported in the accompanying Statement of Activities Add: | \$ 8,248,654 | \$ 8,359,778 |
| Provision for uncollectible pledges receivable | 185,698 | 236,283 |
| Amounts raised on behalf of others, net of fees | 1,782,317 | 2,045,309 |
| Emergency Food and Shelter Program (see #17) | 328,376 | 770,055 |
| Total | \$ 10,545,045 | \$ 11,411,425 |
| Supporting Services Expense | \$ 1,799,535 | \$ 2,039,759 |
| Administrative Cost Ratio | <u>17.07</u> % | <u>17.87</u> % |

Supplemental Information

Detail is provided on the following pages for select line items from the:

Statement of Activities (page 3)

Details related to Campaign Results (page 22)
Details related to Donor Designated Funds / Funds Raised on Behalf of Others (page 30)

Statement of Functional Expenses (page 4)

Details related to Total Community Impact/Contract Program - Westchester and Putnam (page 24) Details related to Total Special Initiatives Grants (page 25) Details related to Total Constituency Services Grants (page 25)

Schedule of Campaign Results Year Ended June 30, 2011

| Regional Campaign Local Corporate and Employee contributions | | \$ 1,441,108 2,686,545 |
|---|-----------|---------------------------|
| Amounts collected and received directly from the following communit | iec. | 2,000,343 |
| Bronxville - Eastchester - Tuckahoe | \$ 12,641 | |
| Harrison and Purchase | 162,728 | |
| Larchmont-Mamaroneck | 286,095 | |
| Mid-Hudson | 84,168 | |
| Mount Vernon | 3,345 | |
| New Rochelle | 164,291 | |
| Northern Westchester | 414,053 | |
| Pelham | 104,445 | |
| Town of Rye, Port Chester, Ryebrook | 9,764 | |
| Scarsdale - Edgemont | 560,481 | |
| Rye | 69,310 | |
| The Tarrytowns | 21,169 | |
| Greater White Plains | 52,092 | |
| Yonkers | 6,683 | |
| Putnam | 8,145 | |
| | 0,143 | 1 070 410 |
| Total Community United Ways | | 1,959,410 |
| Taconic Valley Combined Federal Campaign | | 129,485 |
| State Employees Federated Appeal | | 124,179 |
| Westchester County Charitable Contributions Campaign | | 43,890 |
| Community Special Events | | 220,956 |
| 2-1-1 Hudson Valley Region | | 919,274 |
| Benedict Foundation - Intergenerational Grants | | 120,000 |
| Other grants | | 35,000 |
| Legacies and bequests/Term Life | | 6,999 |
| Total Campaign Funds Raised | | 7,686,846 |
| Less amounts included in reported campaign that are classified | | |
| differently for financial statement purposes | | |
| Legacies and bequests | | (6,999) |
| Non campaign contributions | | (1,671) |
| Sponsorships included in "Other Income" | | (74,070) |
| Difference between funds raised in Westchester and Putnam and | | |
| the formula share of the United Way Worldwide Campaign | | (100,017) |
| Campaign Results, as reported in the Statement of Activities | S | <u>\$ 7,504,089</u> |

Schedule of Funds Distributed to Partner Agencies Year Ended June 30, 2011

| | | Board llocated |
|---|-----------|-------------------|
| Community Impact - Westchester and Putnam | | |
| Education | | |
| Born Learning Initiative | \$ | 3,729 |
| Boys & Girls Club of Northern Westchester | | 22,000 |
| Family Service of Westchester | | 52,302 |
| Family Service Society of Yonkers | | 50,000 |
| Green Chimneys Children's Services | | 10,000 |
| Guidance Center | | 20,000 |
| Hendrick Hudson Free Library | | 22,000 |
| Intergenerational Initiative | | 13,731 |
| Jewish Council of Yonkers | | 20,000 |
| National Council on Alcohol and Other Drug Dependencies | | 10,000 |
| Nepperhan Community Center | | 30,000 |
| New Rochelle Council of Community Services | | 10,000 |
| Student Advocacy | | 22,000 |
| Ruth Taylor Award Fund | | 15,000 |
| Urban League of Westchester | | 22,000 |
| Westchester Children's Association | | 20,000 |
| Westchester Jewish Community Services | | 30,803 |
| Westhab | | 25,000 |
| Total - Education | <u>\$</u> | 398,565 |
| Income | | |
| Careers for People with Disabilities | \$ | 20,000 |
| Family Service Society of Yonkers | • | 20,000 |
| Financial Education Program | | 22,677 |
| Housing Action Council/Community Housing Resource Center | | 65,800 |
| Today's Students, Tomorrow's Teachers | | 20,000 |
| Urban League of Westchester | | 20,000 |
| Westchester Disabled on the Move | | 10,000 |
| 2-1-1- Hudson Valley Region | | 91,000 |
| Adjustment for reporting purposes to reflect United Way's role as | | |
| Fiscal & Operating Agent for the 2-1-1 Hudson Valley Region | | (91,000) |
| Total - Income | <u>\$</u> | 178,477 |
| Health | | |
| Cornell Cooperative Extension | \$ | 10,000 |
| Groundwork Yonkers | Ψ | 25,000 |
| Westchester Community Health Forum | | 1,298 |
| Mount Kisco Child Care Council | | 10,000 |
| See independent auditors' report | | 10,000 |
| See independent auditors report | | |

Schedule of Funds Distributed to Partner Agencies Year Ended June 30, 2011

| | | Board llocated |
|--|-----------|---|
| Open Door Family Medical Center Patterson Library Scarsdale-Edgemont Family Counseling Center The Preservation Company Town of Rye/Port Chester/Rye Brook Council of Community Services | \$ | 24,000 10,000 20,000 50,000 |
| Total - Health | \$ | 200,298 |
| Community and Non Profit Support/Contract Programs African American Men of Westchester Arts Westchester Not-For-Profit Leadership Summit Pro Bono Partnership Volunteer Center of United Way | \$ | 5,000 7,200 59,137 10,800 202,350 |
| Total - Community and Non Profit Support/Contract Programs | <u>\$</u> | 284,487 |
| Total - Community Impact/Contract Program - Westchester and Putnam | <u>\$</u> | 1,061,827 |
| Special Initiatives Local Presence Community Grants Harrison and Purchase | | |
| Harrison that I declase Harrison Children's Center Meals On Wheels of Harrison Larchmont-Mamaroneck | \$ | 785 784 |
| Larchmont-Mamaroneck Larchmont-Mamaroneck Hunger Task Force Washingtonville Housing Alliance Mid Hudson | | 1,450 1,450 |
| Hastings on Hudson Fire Department Northern Westchester | | 670 |
| Caring for the Homeless of Westchester Hillside Food Outreach Hope's Door | | 1,400 1,400 1,400 |
| Pelham Community Service Associates | | 1,425 |
| Scarsdale-Edgemont Edgemont Scholarship Council Food Bank for Westchester Grace Church Community Center Human Development Services of Westchester for HOPE House, Edgemont | | 1,000 1,560 1,200 1,200 |

Schedule of Funds Distributed to Partner Agencies Year Ended June 30, 2011

| | Board | |
|---|------------------|--|
| | Allocated | |
| Scarsdale High School PTA | \$ 1,000 | |
| Tarrytown | | |
| First Baptist Church of Tarrytown | 408 | |
| New Rochelle, Port Chester, Rye Brook, Town of Rye | | |
| Helping Hands for the Homeless and Hungry | 900 | |
| HOPE Community Services | 700 | |
| Port Chester Carver Center | 318 | |
| Providence House | 300 | |
| Greater White Plains | | |
| Meals On Wheels of White Plains | 650 | |
| Total - Local Presence Community Grants | 20,000 | |
| Endowment Fund Grants | | |
| Margaret Muir Endowment Fund Grants - New Rochelle Campership Fund | 1,000 | |
| Total - Special Initiatives | <u>\$ 21,000</u> | |
| Constituency Services Grants | | |
| Gifts in Kind Program | | |
| Local Product Donations and Product Donations received from Gifts in Kind | \$ 2,262,531 | |
| United Way - Pace University Not for Profit Management Center | 14,579 | |
| Total - Constituency Services Grants | \$ 2,277,110 | |

| | Amount |
|--|--------|
| Funds Raised on Behalf of Others in Westchester and Putnam | |
| African American Men of Westchester | \$ 50 |
| Aisling Irish Community Center | 2,450 |
| A-HOME | 529 |
| Alzheimer's Association, Hudson Valley | 772 |
| American Cancer Society - Eastern Division | 18,695 |
| American Heart Association - Westchester/Putnam Region | 4,249 |
| American Lung Association of Hudson Valley | 312 |
| American Red Cross | 12,883 |
| Arthritis Foundation of Hudson Valley | 26 |
| Arts Westchester | 281 |
| Aunt Bessie's Open Door Day Care | 625 |
| Birthright of Northern Westchester and Putnam County Inc. | 60 |
| Blessed Sacarment High School | 1,025 |
| Boy Scouts of America, Westchester-Putnam Council | 6,831 |
| Boys & Girls Club of Mt Vernon | 701 |
| Boys & Girls Club of New Rochelle | 598 |
| Boys & Girls Club of Northern Westchester | 2,340 |
| Briarcliff Nursery School | 310 |
| Burn Care Everywhere Foundation Inc. | 78 |
| Catholic Charities/Westchester | 638 |
| Center for Preventive Psychiatry | 719 |
| Cerebral Palsy of Westchester | 675 |
| Child Care Council of Westchester | 3,052 |
| Children Hospital Foundation | 712 |
| Christs Church of Rye Services Corporation | 41 |
| Crohn's & Colitis Foundation | 452 |
| Community Action Program (CAP) Center | 325 |
| Community Fund of Bronxvillle-Eastchester-Tuckahoe | 6,755 |
| Community Planning Council of Yonkers | 65 |
| Community Service Associates | 300 |
| Dobbs Ferry Hospital | 250 |
| Donald R. Reed Speech Center, Phelps Memorial Hospital | 23 |
| Family Service Society of Yonkers | 205 |
| Family Services of Westchester | 1,538 |
| Federated Conservationists of Westchester County | 390 |
| Ferncliff Manor | 3,076 |
| Food Bank for Westchester | 22,375 |
| Friends of Karen | 3,174 |
| Friends of the Catholic Diocese of Tororo | 1,000 |
| Girl Scouts Heart of the Hudson | 12,076 |

| | Amount |
|---|--------|
| GLSEN - Hudson Valley Chapter | \$ 921 |
| Grace Church Community Center | 2,000 |
| Green Chimneys Children's Services | 13,029 |
| Guiding Eyes for the Blind | 470 |
| Harrison Children's Center | 424 |
| Harrison Educational Foundation | 2,500 |
| HOPE Community Services, Inc. | 129 |
| Hillside Food Outreach | 351 |
| Hope's Door | 3,194 |
| Hospice Care in Westchester and Putnam | 7,265 |
| Hospice of Westchester - VNSW/WPHC | 360 |
| Huaxia Chinese School NY | 1,771 |
| Hudson River Health Care | 65 |
| Hudson River Sloop Clearwater | 250 |
| Hudson Valley Friends of Mental Health | 286 |
| JCC of Mid-Westchester | 626 |
| JCY/Westchester Community Partners | 75 |
| Jewish Community Center on the Hudson | 75 |
| Julia Dykman Center for Preventive Psychiatry | 50 |
| Junior Achievement of Hudson Valley | 4,892 |
| Juvenile Diabetes Foundation, Westchester Chapter | 367 |
| Larchmont Friends of the Family | 10,000 |
| Larchmont-Mamaroneck Community Counseling Center | 351 |
| Larchmont-Mamaroneck Hunger Task Force | 10,325 |
| Lawrence Community Health Services | 292 |
| Learning for Life | 6,949 |
| Legal Services of the Hudson Valley | 260 |
| Little Orphan Animals | 1,471 |
| Lois Bronz Child Care Center | 4,366 |
| Lupus Alliance of America, Hudson Valley | 15 |
| Lupus Foundation of America, Westchester Chapter | 2,150 |
| Make-A-Wish Foundation of the Hudson Valley | 2,715 |
| Make-A-Wish Foundation of the Westchester-Putnam | 60 |
| Making Headway Foundation | 7,583 |
| Mamaroneck Child Development Center | 37 |
| March of Dimes | 100 |
| Mental Health Association of Putnam County | 226 |
| Mental Health Association of Westchester | 260 |
| Mount Kisco Child Care Center, Inc. | 2,588 |
| Mount Vernon Council of Community Services | 15 |
| Mount Vernon Day Care Center | 325 |
| | |

| | Amount |
|--|-----------|
| Mount Vernon Neighborhood Health Care Center | \$ 647 |
| My Sister's Place | 12,483 |
| National Council on Alcoholism & Drug Dependence/Westchester | 455 |
| Neighbors Link Corp | 4,029 |
| Nepperhan Community Center | 312 |
| Northern Westchester Hospital Ctr. | 4,463 |
| Open Door Family Medical Center | 306 |
| Ossining Children's Center | 680 |
| Pace University School of Law | 1,130 |
| Pelham Children's Center | 1,907 |
| Pelham Family Service | 195 |
| Phelps Memorial Hospital Center | 37 |
| Pleasantville Volunteer Fire Department | 877 |
| Port Chester Carver Center | 9,687 |
| Purchase Community House | 1,370 |
| Putnam Associated Resource Center | 407 |
| Putnam Family and Community Services | 488 |
| Putnam Hospital Center | 1,083 |
| Putnam Northern Westchester Women's Resource Center | 1,571 |
| Putnam Recreation Program for the Handicapped | 103 |
| Putnam Valley YMCA/Camp Combe | 1,291 |
| Richmond Community Services Foundation | 780 |
| Riverkeeper Researt Hill Home | 52 764 |
| Rosary Hill Home Rye Historical Society | 37 |
| Sacred Heart Grammar School | 663 |
| Scarsdale-Edgemont Family Counseling Service | 250 |
| School of the Holy Child | 2,000 |
| Sinai Free Synagogue | 5,000 |
| Songcatchers | 750 |
| Support Connection | 2,000 |
| St. Christopher's Inn-Friars of the Atonement | 51 |
| St. Mathew's Day Care Center | 618 |
| Student Advocacy | 75 |
| Teatown Lake Reservation | 55 |
| The Children's Hospital Foundation | 750 |
| The Children's Village | 748 |
| The Guidance Center | 9,750 |
| The Haldine School Foundation | 500 |
| The Lord's Pantry | 300 |
| The Ursuline School | 2,250 |
| | |

| | | Amount |
|--|----|---------|
| Thomas H. Slater Center | \$ | 25 |
| Town of Rye-Port Chester-Rye Brook Council Community Service | 4 | 504 |
| Urban League of Westchester | | 780 |
| Visiting Nurse Association of Hudson Valley | | 520 |
| Visiting Nurse Services in Westchester | | 165 |
| Volunteer Ambulance Corp of Harrison/VAC | | 25 |
| Volunteer Ambulance Corp of Pleasantville | | 487 |
| Volunteer Ambulance Corp of Scarsdale | | 242 |
| The Volunteer Center of United Way | | 325 |
| Westchester ARC | | 2,800 |
| Westchester Children's Association | | 50 |
| Westchester Coalition for Hungry and Homeless | | 1,109 |
| Westchester Community Opportunity Program | | 1,640 |
| Westchester County Health Care Corp/Burn Unit Center | | 91 |
| Westchester Hispanic Coalition | | 2,819 |
| Westchester Jewish Community Services | | 2,854 |
| Westchester Medical Center | | 39 |
| Westchester Putnam Council | | 100 |
| Westchester Residential Opportunities | | 844 |
| White Plains Hospital Center | | 2,436 |
| Windward School | | 25,000 |
| Woodlawn Foundation | | 15 |
| YMCA of Central and Northern Westchester | | 4,039 |
| YMCA of New Rochelle | | 1,716 |
| YMCA of Rye | | 6,454 |
| YMCA of Yonkers | | 196 |
| Yonkers Residential Center | | 943 |
| Yorktown Heights Engine Company #1 | | 565 |
| Yorktown Police Benevolent Association | | 565 |
| Youth Employment Service | | 1,000 |
| Youth Theatre Interactions Inc. | | 1,056 |
| YWCA of White Plains & Central Westchester | | 390 |
| YWCA of Yonkers | | 205 |
| 911 Program Fund | | 364 |
| Total Funds Raised on Behalf of Others in Westchester and Putnam | \$ | 331,121 |
| 2010-11 Designations Outside of Westchester and Putnam | | |
| United Way of Coastal Fairfield Connecticut | \$ | 21,614 |
| United Way of Dutchess | 7 | 22,837 |
| United Way of Southern Chautaugua | | 30,473 |
| See independent auditors' report | | , |
| see independent auditors report | | |

| | Amount |
|---|---------------|
| United Way of Greenwich | \$ 56,064 |
| United Way of Western Connecticut | 89,946 |
| Other United Ways | 81,033 |
| Other not for profit agencies located throughout the country | 1,149,229 |
| Total 2010-11 Designations Outside of Westchester and Putnam | \$ 1,451,196 |
| Total Funds Raised on Behalf of Others | \$ 1,782,317 |